

Burin Peninsula  
Regional Council  
of the  
Rural Secretariat  
Executive Council



*Activity Plan  
2007~08*

## *Message from the Chair*

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As Chair of the Burin Peninsula Regional Council of the Rural Secretariat and in accordance with Government's commitment to accountability, I hereby submit the Council's 2007-08 Activity Plan. My signature below is on behalf of the Council and is indicative of our accountability for the achievement of the objectives contained in the plan, pursuant to section 7(4) of the *Transparency and Accountability Act*.

Since our initial meeting in October 2005, the Burin Peninsula Regional Council has come a long way in its understanding of the region, its challenges and its opportunities. The Council has considered the economic, social, cultural and environmental aspects of the region and its development and is continuing to learn about each of these aspects. The Council has been challenged with thinking regionally and thinking long-term. It has become clear that in order to address the challenges and maximize the opportunities, regional strengths and priorities must be identified and understood. It has also become clear that no one individual, group, or organization can achieve regional sustainability alone. In its work to date the Council has identified three main priority areas of interest that it plans to address in the upcoming year:

- **Economic Growth and Diversification** – job creation is key to the region's survival and growth
- **Regionalism** – the region's communities, businesses and citizens need to think and act regionally
- **Demographic Change** – we have to deal with the needs of our aging population and the supply of skilled labour for the region

As the Council works towards the advancement of regional priorities, it realizes that we, citizens and Government, must all share responsibility for understanding the changes that are taking place and for making the decisions to ensure regional sustainability.

As an advisory body, the Burin Peninsula Regional Council will work to achieve a common understanding of our region and we look forward to sharing our thoughts and engaging in discussion, with citizens of the region and with Government, with the hope that this advice will influence policy development that will maximize opportunities within our region.

The Burin Peninsula Regional Council looks forward to the year ahead.

Sincerely,



Dr. Michael Graham  
Chair  
Burin Peninsula Regional Council of the Rural Secretariat

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## *Regional Council Overview*

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The Burin Peninsula Regional Council is comprised of 11 members; 4 female and 7 male. Members of the Council have a variety of backgrounds that include municipal Government, small business, education (secondary and post-secondary), economic development, tourism, culture, youth issues, labour market issues, and our social environment.

The Council has representation from larger and smaller communities throughout the region:

<b>Name</b>	<b>Community</b>
Dr. Michael Graham	Burin
Trina Appleby	Burin
Gordon Piercey	Lewin's Cove
Charles Wiscombe	Marystown
Mary McCarthy	Marystown
Irene Hurley	Spanish Room
Brian Rose	Fortune
Corey Parsons	St. John's (Originally from Fortune)
Trevor Bungay	Grand Bank
Harold Murphy	Parker's Cove
Pamela Pardy-Ghent	Harbour Mille

*\*For an updated listing of Council members please visit <http://www.exec.gov.nl.ca/rural/regionalCouncil.asp>*

The Council does not have a budget allocation. Meetings of the Council and associated costs are funded through the budget of the Rural Secretariat. The Rural Secretariat also funds a staff position within the region, who among other duties, acts as an information resource for the Council and is responsible for the facilitation of the work of the Council. The staff person for the Burin Peninsula region is Greg Dominaux. Greg works out of an office in the College of the North Atlantic – Burin Campus.

## *Mandate*

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The mandate of the Regional Councils is:

- To develop a common, evidence-based understanding of the social, economic, environmental and cultural realities of a region.
- To review key regional economic and social measures (e.g. education levels, demographic trends, health status, income levels, EI usage, economic diversity) and to reach agreement on the priorities for change over the next five years.
- To identify policies and programs which either advance, negatively impact or need to be developed to encourage the necessary change.
- To advance regional cooperation through the sharing of information on and discussion about economic and social measures and to encourage regional partners to take action on and be accountable for those areas within their mandates.
- To nominate an individual to represent the region on the Provincial Council of the Rural Secretariat.

## *Values*

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The core values explain the character of the organization and the action statements help guide behaviour. The core values of the Rural Secretariat which also guide the behaviour of the Burin Peninsula Regional Council are as follows:

### **Core Values**

Collaboration

Creativity

Empowerment

Inclusion

Learning Culture

Transparency

Trust

**Collaboration**            Each person is committed to working together effectively.

**Creativity**                Each person seeks and supports new ideas and approaches.

<b>Empowerment</b>	Each person is responsible for participating in discussions, making informed decisions and taking personal responsibility for their contributions.
<b>Inclusion</b>	Each person acknowledges others' views and perspectives and has the right/opportunity to express their own.
<b>Learning Culture</b>	Each individual is recognized and valued for the skills that they bring and is encouraged to continue to learn.
<b>Transparency</b>	Each individual gives and shares open and objective advice based on sound information and principles.
<b>Trust</b>	Each person is open and supportive when participating in partnerships and follows through on requests and commitments.

## *Primary Clients*

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The primary clients of the Regional Council include the Rural Secretariat, the Provincial Council of the Rural Secretariat, and departments and agencies within the provincial Government, among others.

In addition, the Council will also engage individuals, communities and organizations within the region as it carries out its work. Inclusion of the stakeholders throughout the region will be important in moving the Burin Peninsula towards long-term sustainability.

## *Vision*

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The Burin Peninsula Regional Council supports the vision of the Rural Secretariat:

*“Sustainable regions with healthy, educated, prosperous people living in safe, inclusive communities.”*

Through its work, the Council is identifying priorities that contribute to regional sustainability and is taking an inclusive approach to sustainability that considers economic, social, cultural and environmental aspects.

## *Mission*

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The mission statement identifies the priority focus areas of the Council over the next two planning cycles. It represents the key longer-term result that the Council will be working towards as they move forward on the strategic directions of Government. The statement also identifies the measure and indicators that will assist both the Council and the public in monitoring and evaluating success.

The mission statement of the Burin Peninsula Regional Council of the Rural Secretariat is as follows:

By 2011 the Burin Peninsula Regional Council will have participated in annual forums and annual dialogue with Government and within regions that will show the value of two-way conversations between citizens and Government.

Indicators:

- A clearly identified, long-term vision of sustainability for the region
- Ongoing two-way conversation with citizens, communities and organizations
- Citizens that are more informed about the social and economic conditions required for regional sustainability
- Enhanced regional input into priority and policy setting of Government
- Deliberative, purposeful, inclusive conversations that are informed and meaningful are becoming part of the business process for the Council and Government
- Government and citizens appreciate the kind of discussion that they have been having and see the value of these discussions
- Government and citizens are building trust
- Citizens and Government both feel ownership in the decision-making process and feel a shared sense of responsibility for regional sustainability
- Sustainable solutions are emerging at the regional level
- Innovation and creativity is encouraged and supported at the regional level
- Regions have leaders who are influencing others as they adapt to the changing realities of their regions

This mission statement is written for the next four years, however, the work of the Council is looking ahead 15 years. Advancing regional sustainability takes time and involves a considerable learning process. Citizens and Government must build trust and must be willing to listen to and learn from each other.

Over the next four years, the Council will take steps to advance regional sustainability. First, regional priorities will be developed, communicated and discussed within regions and with Government departments. The next step will be to explore ways the Council together with regional partners and Government departments can work together to advance these priorities. Over time, these priorities will evolve as we make accomplishments and come to new understandings of the changes that are taking place within the region.

One of the ways the Council will work with Government is through representation on the Provincial Council of the Rural Secretariat which meets directly with Cabinet and Deputy Ministers. This representative will contribute to the discussion of provincial priorities in the context of regional distinctions.

## *Issue/Context*

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In order to make decisions that will contribute to regional sustainability, the Council must have an understanding of the region, its challenges and its opportunities. The Council, as per its mandate, has been developing “a common, evidenced-based understanding of the economic, social, environmental and cultural realities of the region.” It has considered information on, among other things, demographics, labour market, and education levels. Each Council member was appointed based on their diverse backgrounds, and each contributes a broad knowledge base to the discussion. The Council has had to balance the roles of Government, individuals, groups and organizations within the region.

The Regional Council also realizes that public policy significantly impacts upon regional sustainability and is keenly aware that they have a real opportunity to influence the development of policies and priorities. These priorities must be sustainable, achievable, realistic and affordable if they are to achieve the desired result. In moving forward with their work for the upcoming year the Council has identified three priorities that it plans to address:

1. ***Economic Growth and Diversification*** – job creation is key to the region’s survival and growth
2. ***Regionalism*** – the region’s communities, businesses and citizens need to think and act regionally
3. ***Demographic Change*** – we have to deal with the needs of our aging population and the supply of skilled labour for the region

Based on the work they have completed to date the Council has also developed an initial vision document which is heavily influenced by these priority areas. The vision document is intended to be a living document that identifies the direction for actions that for long-term outcomes. Over the next year, a key piece of the Council's work will be a continuation of its community engagement process. Continued discussion with community stakeholders throughout the region will enable the Council to ensure that the priorities it has identified are reflective of the region. It will also provide an opportunity for the Council to further refine the details and issues surrounding these priorities, and update and improve upon its vision document.

The vision for the region and the priorities contained within that vision will be communicated to Government in three primary ways. First, the Council has communicated priorities directly to the Minister responsible for the Rural Secretariat. Second, the Council will discuss relevant priorities with Government departments. Finally, the Council will have a representative on the Provincial Council of the Rural Secretariat, which meets directly with Cabinet and Deputy Ministers.

In moving their agenda forward for the upcoming year the Burin Peninsula Regional Council will work on the following:

**Goals (or objectives):**

1. By March 31, 2008 the Burin Peninsula Regional Council will have refined its long-term vision for the sustainable development of the region.

*Measure:* Refinement of long-term regional vision for sustainable development

*Indicator:* Completion of a working document that is shared with regions and Government

2. By March 31, 2008 the Burin Peninsula Regional Council will have clarified regional priorities that have been identified as key elements in attaining the vision.

*Measure:* Clarification of identified regional priorities

*Indicators:* More detailed information and discussion related to identified regional priorities

Initiation of the development of a framework to further guide discussion within the community and Government to advance regional priorities

3. By March 31, 2008 the citizen engagement process initiated in December 2006 is broadened to more citizens.

*Measure:* Citizen engagement process is broadened

*Indicator:* Engagement of individuals or small groups within regions

Engagement of community groups, e.g., church groups, student councils, senior's groups, etc.

Engagement of formal groups, e.g., municipalities, health boards, school boards, economic development organizations, etc.

Engagement of mixed groups that include representation from community and formal groups, as well as individuals within regions who have participated in previous engagement sessions

Feedback from the citizen engagement process informs the vision document and key priorities of the region

# Appendix A

## Strategic Directions

Strategic directions are the articulation of desired physical, social or economic outcomes and normally require action by more than one Government entity. These directions are generally communicated by Government through platform documents, Throne and Budget Speeches, policy documents, and other communiqués. The Transparency and Accountability Act requires departments and public bodies to take into account these strategic directions in the preparation of their performance-based plans. This action will facilitate the integration of planning practices across Government and will ensure that all entities are moving forward on key commitments.

The directions related to the Rural Secretariat are as follows:

**1. Title: Regional Partnership Development**

**Outcome Statement:** Stronger and more dynamic regions.

**Clarifying Statement:** This outcome requires systemic intervention by the Regional Council in the areas of:

- Partnership Development
  - Within regions
  - Between Government and regions
- Forum for informed discussion and priority identification that links economic, social, cultural and environmental aspects of regional sustainability.

Components of Strategic Direction	Included in activity plan	Activity has been implemented	Activity modified for inclusion in next activity plan
a. Partnership Development within regions, between Government and regions	✓		
b. Forum for informed discussion and priority identification that links economic, social, cultural and environmental aspects of regional sustainability	✓		

2. **Title: Assessment of Policy on Regional Sustainability**

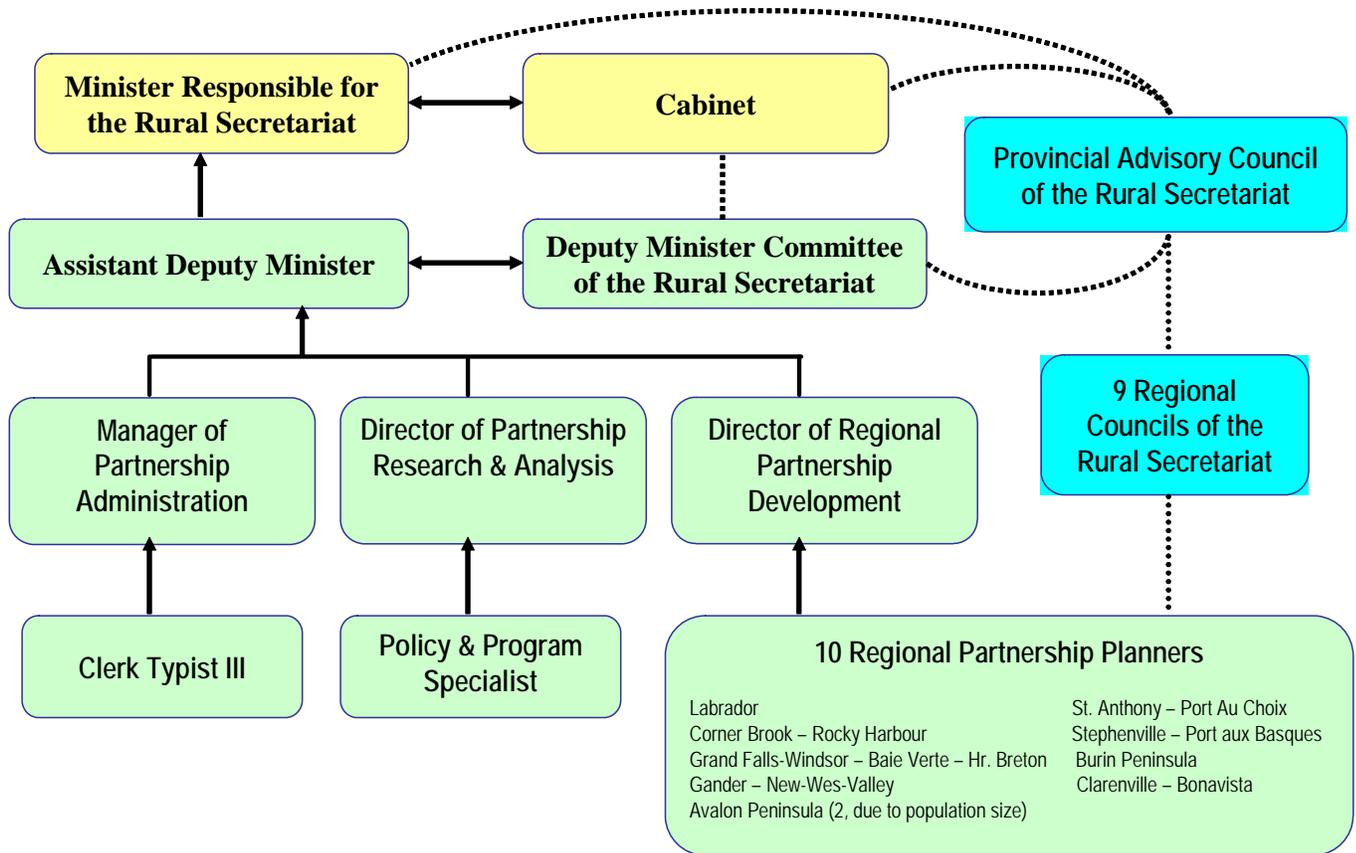
**Outcome Statement:** Improved Government understanding of and response to significant and long-term regional issues.

**Clarifying Statement:** This outcome requires systemic intervention by the Regional Council in the areas of:

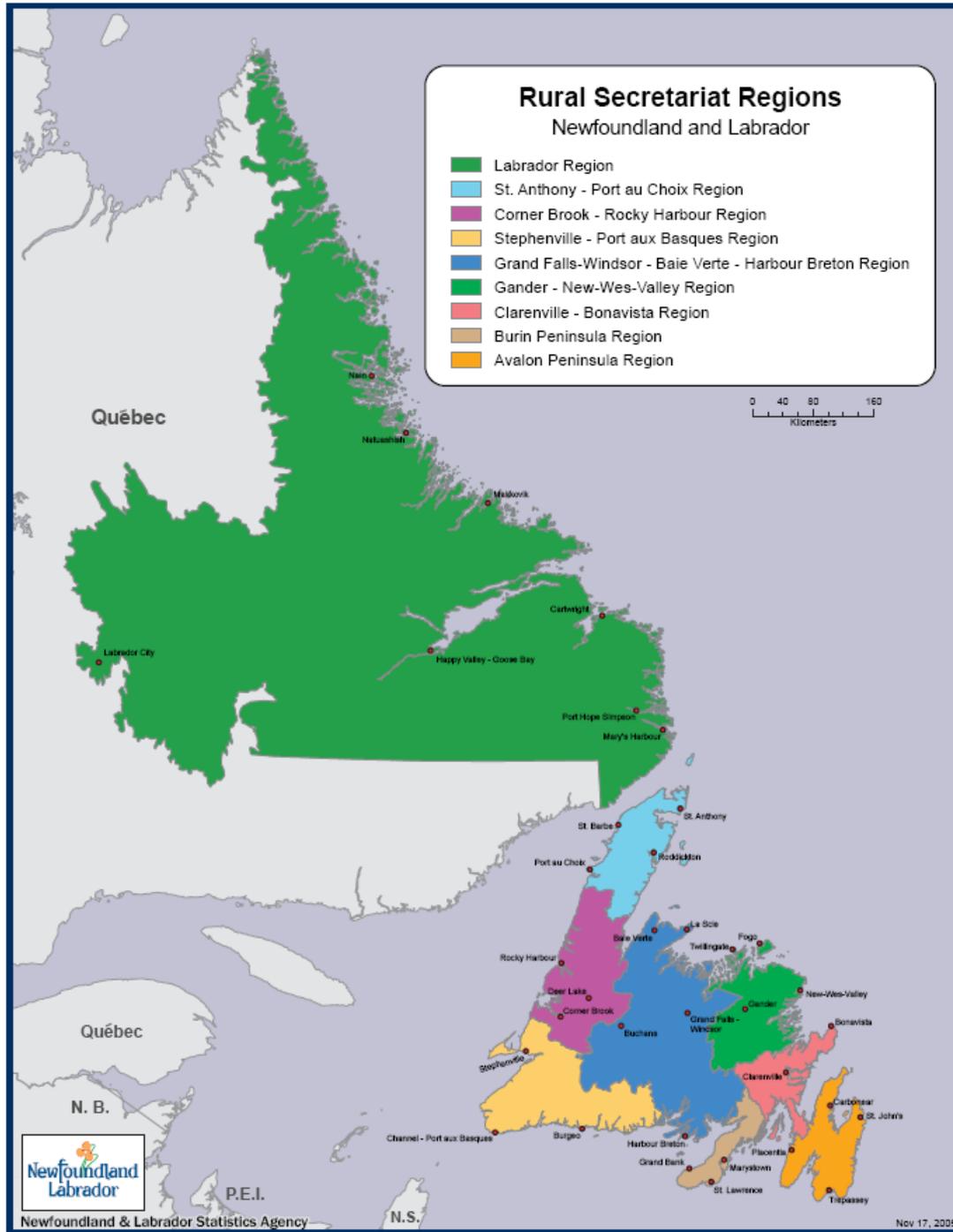
- Regional perspectives which can inform the development and implementation of public policy.

Components of Strategic Direction	Included in activity plan	Activity has been implemented	Activity modified for inclusion in next activity plan
Regional perspectives which can inform the development and implementation of public policy.			

# Rural Secretariat Structure



# Appendix C



## *Appendix D*

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### **Rural Secretariat**

#### ***The Rural Secretariat mandate is to:***

- Promote the well-being of all regions of Newfoundland and Labrador through a comprehensive and coordinated approach to economic, social, cultural and environmental aspects of regional development.
- Act as the focal point for Government to work with local and regional partners to build strong and dynamic regions and communities.
- Ensure that regional concerns are considered throughout the provincial Government and promoted at the federal level.
- Carry out research and analysis of economic and social issues affecting all regions of Newfoundland and Labrador.
- Help communities and regions identify and take advantage of growth opportunities.

### **Provincial Council of the Rural Secretariat**

#### ***The Provincial Council Mandate is:***

- To develop a common, evidence-based understanding of the social, economic, environmental and cultural realities facing the province.
- To review key provincial economic and social measures (e.g. education levels, demographic trends, health status, income levels, EI usage, economic diversity) and to reach agreement on the priorities for change over the next five years.
- To identify and advise Government on policies and programs which either advance, negatively impact or need to be developed to encourage the necessary change.
- To advance cooperation through the sharing of information on and discussion about economic and social measures, and to encourage Government and community partners to take action on and be accountable for those areas within their mandates.
- To meet twice annually with the provincial Cabinet and deputy ministers to advance regional development priorities.
- To serve as an external sounding board for Government for the development of strategies, policies, programs and budget issues that will affect provincial and regional sustainability.

## PHOTO CREDITS:



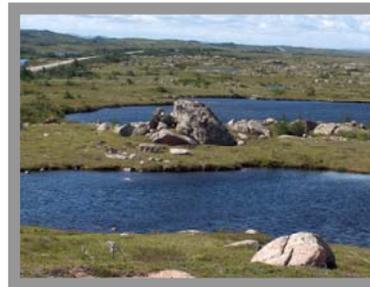
Grand Bank  
Photo Compliments of Greater  
Lamaline Area Dev Association



Lord's Cove  
Photo Compliments of Dr. Michael Graham



Mooring Cove  
Photo Compliments of Greater Lamaline Area  
Development Association



Erratics – Sandy Harbour River Area  
Photo Compliments of Irene Hurley



Frenchman's Cove Poppies  
Photo Compliments of Irene Hurley



Petit Fort  
Photo Compliments of Bruce Peckford



### *Rural Secretariat*

Executive Council

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